Consolidated Financial Statements and Independent Auditors' Report for the years ended August 31, 2017 and 2016

Table of Contents

	Page
Independent Auditors' Report	1
Financial Statements:	
Consolidated Statements of Financial Position as of August 31, 2017 and 2016	3
Consolidated Statement of Activities for the year ended August 31, 2017	4
Consolidated Statement of Activities for the year ended August 31, 2016	5
Consolidated Statement of Functional Expenses for the year ended August 31, 2017	6
Consolidated Statement of Functional Expenses for the year ended August 31, 2016	7
Consolidated Statements of Cash Flows for the years ended August 31, 2017 and 2016	8
Notes to Consolidated Financial Statements for the years ended August 31, 2017 and 2016	9
Supplementary Information:	
Consolidating Statement of Financial Position as of August 31, 2017	20
Consolidating Statement of Activities for the year ended August 31, 2017	21



Independent Auditors' Report

To the Board of Directors of Young Men's Christian Association of the Greater Houston Area:

Report on the Financial Statements

We have audited the accompanying financial statements of Young Men's Christian Association of the Greater Houston Area (the YMCA) and its affiliate, YMCA of the Greater Houston Area Endowment Foundation (collectively the Association), which comprise the consolidated statements of financial position as of August 31, 2017 and 2016 and the related consolidated statements of activities, of functional expenses, and of cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform our audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of the Association as of August 31, 2017 and 2016 and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying supplementary information included in the consolidating statement of financial position as of August 31, 2017 and consolidating statement of activities for the year ended August 31, 2017 is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

Report Required by Government Auditing Standards

Blazek & Vetterling

In accordance with Government Auditing Standards, we have also issued our report dated February 6, 2018 on our consideration of the Association's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Association's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Association's internal control over financial reporting and compliance.

February 6, 2018

Consolidated Statements of Financial Position as of August 31, 2017 and 2016

	2015	•04.6
	<u>2017</u>	<u>2016</u>
ASSETS		
Cash Accounts receivable United Way allocation receivable Bequest receivable Operating pledges receivable, net (Note 2) Prepaid expenses and other assets Land and buildings held for sale Investments (Notes 3 and 4) Bond proceeds held in trust (Note 8) Cash restricted for building construction Pledges receivable restricted for building construction, net (Note 2) Property and equipment, net (Note 5) TOTAL ASSETS	\$ 1,646,203 2,181,196 771,799 1,768,932 1,196,264 62,790,898 5,670,000 783,500 4,167,772 223,682,688 \$ 304,659,252	\$ 3,863,825 1,758,938 821,437 1,063,414 656,545 709,271 5,875,821 65,099,021 5,670,000 257,800 2,839,524 224,638,627 \$ 313,254,223
LIABILITIES AND NET ASSETS		
Liabilities: Accounts payable Construction payable Accrued expenses Funds held for others Deferred revenue Split-interest agreement liabilities (Note 6) Derivative agreements (Notes 4 and 7) Bonds payable, net (Note 8) Total liabilities Commitments (Notes 6 and 13) Net assets (Note 10): Unrestricted Temporarily restricted (Note 9) Permanently restricted Total net assets TOTAL LIABILITIES AND NET ASSETS	\$ 4,354,894 991,958 3,596,434 12,616 3,053,401 120,579 1,104,395 136,483,285 149,717,562 145,647,876 7,822,707 1,471,107 154,941,690 \$ 304,659,252	\$ 2,838,198 1,335,141 3,556,345 25,786 3,264,638 123,180 2,446,310 140,902,825 154,492,423 152,387,055 5,003,638 1,371,107 158,761,800 \$ 313,254,223

Consolidated Statement of Activities for the year ended August 31, 2017

	UNRESTRICTED	TEMPORARILY RESTRICTED	PERMANENTLY RESTRICTED	<u>TOTAL</u>
OPERATING REVENUE: Membership dues and fees Program fees Government grants and contracts (Note 11) Contributions United Way allocation Other grants and contracts Special events Direct donor benefit costs Investment return, net (Note 3) Net gain on sale of land and buildings Other income	\$ 60,082,824 35,608,271 18,181,645 6,443,029 2,700,589 1,959,935 1,421,908 (498,398) 162,546 1,305,942 479,411	\$ 7,941,267	\$ 100,000	\$ 60,082,824 35,608,271 18,181,645 14,484,296 2,700,589 1,959,935 1,421,908 (498,398) 222,654 1,305,942 479,411
Total operating revenue	127,847,702	8,001,375	100,000	135,949,077
Net assets released from restrictions: Capital expenditures Expenditure for program purposes Expiration of time restrictions	2,402,503 2,699,559 80,244	(2,402,503) (2,699,559) (80,244)		
Total	133,030,008	2,819,069	100,000	135,949,077
OPERATING EXPENSES: Program services: Healthy Living Youth Development Social Responsibility	58,990,451 34,063,647 23,147,416			58,990,451 34,063,647 23,147,416
Total program services	116,201,514			116,201,514
Management and general Fundraising	13,612,291 1,983,794			13,612,291 1,983,794
Total operating expenses	131,797,599			131,797,599
Changes in net assets from operating activities	1,232,409	2,819,069	100,000	4,151,478
Change in value of derivative agreements (<i>Note 7</i>)	1,341,915			1,341,915
Loss on involuntary conversion (Note 14)	(9,313,503)			(9,313,503)
CHANGES IN NET ASSETS	(6,739,179)	2,819,069	100,000	(3,820,110)
Net assets, beginning of year	152,387,055	5,003,638	1,371,107	158,761,800
Net assets, end of year	<u>\$ 145,647,876</u>	\$ 7,822,707	<u>\$ 1,471,107</u>	<u>\$ 154,941,690</u>

Consolidated Statement of Activities for the year ended August 31, 2016

	UNRESTRICTED	TEMPORARILY RESTRICTED	PERMANENTLY RESTRICTED	TOTAL
OPERATING REVENUE: Membership dues and fees Program fees Government grants and contracts (Note 11) Contributions United Way allocation Other grants and contracts Special events Direct donor benefit costs	\$ 60,881,938 36,685,691 11,872,503 4,768,579 2,808,574 1,967,100 1,551,348 (571,371)	\$ 5,022,546		\$ 60,881,938 36,685,691 11,872,503 9,791,125 2,808,574 1,967,100 1,551,348 (571,371)
Investment return, net (<i>Note 3</i>) Net loss on sale of land and buildings Loss on valuation of land and buildings held for sale Other income	3,833,096 (693,127) (4,142,353) 489,026	74,156		3,907,252 (693,127) (4,142,353) 489,026
Total operating revenue	119,451,004	5,096,702		124,547,706
Net assets released from restrictions: Capital expenditures Expenditure for program purposes	2,949,204 1,592,026	(2,949,204) (1,592,026)		124 547 70(
Total	123,992,234	555,472		124,547,706
OPERATING EXPENSES: Program services: Healthy Living Youth Development Social Responsibility	60,349,221 31,900,310 17,229,644			60,349,221 31,900,310 17,229,644
Total program services	109,479,175			109,479,175
Management and general Fundraising	13,344,581 2,343,419			13,344,581 2,343,419
Total operating expenses	125,167,175			125,167,175
Changes in net assets from operating activities	(1,174,941)	555,472		(619,469)
Change in value of derivative agreements (<i>Note 7</i>)	(2,051,725)			(2,051,725)
CHANGES IN NET ASSETS	(3,226,666)	555,472		(2,671,194)
Net assets, beginning of year	155,613,721	4,448,166	\$ 1,371,107	161,432,994
Net assets, end of year	<u>\$ 152,387,055</u>	\$ 5,003,638	<u>\$ 1,371,107</u>	<u>\$ 158,761,800</u>

Consolidated Statement of Functional Expenses for the year ended August 31, 2017

<u>EXPENSES</u>	HEALTHY <u>LIVING</u>		YOUTH DEVELOPMENT	<u>R</u> 1	SOCIAL ESPONSIBILITY		TOTAL PROGRAM SERVICES	ľ	MANAGEMENT AND GENERAL	FUNDRAISING	TOTAL
Salaries, related taxes, and benefits	\$ 27,278,951	\$	\$ 23,822,674	\$	7,390,981	\$	58,492,606	\$	7,238,909	\$ 1,415,810	\$ 67,147,325
Occupancy	13,265,716		1,948,409		581,375		15,795,500		819,685	33,165	16,648,350
Depreciation	8,691,139		958,485		43,382		9,693,006		475,239	20,377	10,188,622
Allocations to service providers					7,507,727		7,507,727				7,507,727
Supplies	2,156,450		3,398,527		457,484		6,012,461		298,011	25,557	6,336,029
Interest expense and other bond costs	3,116,666		1,198,718		479,487		4,794,871		462,663		5,257,534
Specific assistance to individuals					5,191,511		5,191,511				5,191,511
Professional fees and contract services	1,502,404		1,066,972		550,098		3,119,474		1,124,341	292,739	4,536,554
Communications	1,163,794		253,138		80,837		1,497,769		1,295,731	107,820	2,901,320
Travel and transportation	278,834		773,958		413,950		1,466,742		415,487	56,278	1,938,507
Printing, publication, and promotion	205,816		45,850		12,451		264,117		983,029	8,931	1,256,077
Camping activity costs			443,747		289,311		733,058				733,058
Membership dues	650,989		1,375		2,921		655,285		38,942	12,962	707,189
Equipment rental and maintenance	445,427		32,485		108,924		586,836		32,655		619,491
Professional development and staff training	85,602		101,190		18,848		205,640		191,145	2,194	398,979
Conferences, conventions, and meetings	44,249		4,000				48,249		160,086	2,254	210,589
Postage and shipping	83,363		1,690		11,229		96,282		1,422	5,362	103,066
Other	 21,051	_	12,429		6,900	_	40,380		74,946	 345	 115,671
Total expenses	\$ 58,990,451	\$	34,063,647	\$	23,147,416	\$	116,201,514	\$	13,612,291	\$ 1,983,794	131,797,599
Direct donor benefit costs											 498,398
Total											\$ 132,295,997

Consolidated Statement of Functional Expenses for the year ended August 31, 2016

<u>EXPENSES</u>	HEALTHY <u>LIVING</u>		YOUTH DEVELOPMENT	<u>R</u> :	SOCIAL ESPONSIBILITY		TOTAL PROGRAM SERVICES	1	MANAGEMENT AND <u>GENERAL</u>	<u>FUNDRAISING</u>		TOTAL
Salaries, related taxes, and benefits	\$ 28,560,941	\$	22,573,766	\$	6,577,442	\$	57,712,149	\$	6,621,079	\$ 1,707,741	\$	66,040,969
Occupancy	12,668,312		1,903,669		396,009		14,967,990		1,146,124	33,165		16,147,279
Depreciation	8,901,689		882,842		36,699		9,821,230		473,804	20,631		10,315,665
Allocations to service providers					776,752		776,752					776,752
Supplies	2,322,810		2,899,177		667,769		5,889,756		245,849	25,254		6,160,859
Interest expense and other bond costs	3,044,503		1,170,749		468,300		4,683,552		451,312			5,134,864
Specific assistance to individuals					7,029,302		7,029,302					7,029,302
Professional fees and contract services	1,748,828		551,527		126,465		2,426,820		1,249,242	274,234		3,950,296
Communications	1,240,652		232,455		87,124		1,560,231		1,143,277	127,035		2,830,543
Travel and transportation	319,619		912,263		463,999		1,695,881		334,732	65,672		2,096,285
Printing, publication, and promotion	186,350		30,455		8,968		225,773		1,045,396	64,358		1,335,527
Camping activity costs	1,293		569,470		394,109		964,872					964,872
Membership dues	569,940		388		2,343		572,671		61,468	19,300		653,439
Equipment rental and maintenance	508,390		48,529		105,532		662,451		25,422			687,873
Professional development and staff training	86,852		96,866		39,553		223,271		242,680	2,658		468,609
Conferences, conventions, and meetings	63,012		9,762		9,327		82,101		179,551	2,117		263,769
Postage and shipping	95,695		4,342		14,770		114,807		2,443	1,224		118,474
Other	 30,335	_	14,050		25,181	_	69,566		122,202	 30	_	191,798
Total expenses	\$ 60,349,221	\$	31,900,310	\$	17,229,644	\$	109,479,175	\$	13,344,581	\$ 2,343,419		125,167,175
Direct donor benefit costs												571,371
Total											\$	125,738,546

Consolidated Statements of Cash Flows for the years ended August 31, 2017 and 2016

		<u>2017</u>		<u>2016</u>
CASH FLOWS FROM OPERATING ACTIVITIES:	\$	(2 920 110)	\$	(2.671.104)
Changes in net assets Adjustments to reconcile changes in net assets to net cash	Ф	(3,820,110)	Ф	(2,671,194)
provided by operating activities:				
Contributions restricted for building construction and endowment		(4,751,601)		(2,277,474)
Net realized and unrealized (gain) loss on investments		1,322,039		(1,671,743)
Net (gain) loss on sale of property and equipment		(1,305,942)		693,127
Loss on involuntary conversion		9,313,503		
Loss on valuation of land and buildings held for sale				4,142,353
Depreciation		10,188,622		10,315,665
Amortization of bond issuance costs		199,907		185,104
Amortization of bond premium		(359,447)		(359,447)
Change in value of derivative agreements Changes in operating assets and liabilities:		(1,341,915)		2,051,725
Accounts receivable		(422,258)		(202,715)
United Way allocation receivable		49,638		62,997
Bequest receivable		1,063,414		(1,063,414)
Operating pledges receivable		(1,112,387)		46,775
Prepaid expenses and other assets		(486,993)		38,253
Accounts payable and accrued expenses		1,556,785		1,111,969
Bond interest and fees payable				(442,205)
Funds held for others		(13,170)		4,107
Deferred revenue		(211,237)		306,592
Split-interest agreement liabilities	_	(2,601)		(1,564)
Net cash provided by operating activities	_	9,866,247		10,268,911
CASH FLOWS FROM INVESTING ACTIVITIES:				
Purchases of investments		(122,324,649)		(18,230,675)
Proceeds from sale of investments		123,473,916		15,304,957
Net change in money market mutual funds held as investments		(163,183)		799,701
Net change in bond proceeds held in trust		(10.072.724)		222
Purchases of property and equipment		(18,972,734)		(12,173,343) 1,729,402
Proceeds from sale of land and buildings Net cash used by investing activities		7,265,128 (10,721,522)	_	(12,569,736)
	_	(10,/21,322)	_	(12,309,730)
CASH FLOWS FROM FINANCING ACTIVITIES:		(4.260.000)		(4.280.000)
Payments on bonds Proceeds from issuance of bonds		(4,260,000)		(4,280,000) 940,000
Bond issuance costs				(651,330)
Proceeds from contributions restricted for building construction and endowment		3,423,353		2,627,181
Net cash used by financing activities	_	(836,647)		(1,364,149)
NET CHANGE IN CASH		(1,691,922)		(3,664,974)
Cash, beginning of year		4,121,625		7,786,599
Cash, end of year	•	2,429,703	\$	4,121,625
	<u> </u>			
Cash	\$	1,646,203	\$	3,863,825
Cash restricted for building construction	_	783,500		257,800
Total	\$	2,429,703	\$	4,121,625
Supplemental disclosure of cash flow information:				
Interest paid		\$5,023,584		\$4,921,433
Noncash financing transactions:		\$5,025,50 F		Ψ 1,721,133
Issuance of Series 2016 Bonds				\$77,825,000
Refund of Series 2013B, C, and D Bonds			:	\$(77,825,000)
				Ź

Notes to Consolidated Financial Statements for the years ended August 31, 2017 and 2016

NOTE 1 – ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization – Young Men's Christian Association of the Greater Houston Area (the YMCA) was founded in 1886 to put Judeo-Christian principles into practice through programs that build a healthy spirit, mind, and body for all. The YMCA seeks to promote its mission and core values by focusing on Youth Development, Healthy Living and Social Responsibility in programs conducted at 34 centers, 1 resident camp, 19 apartment outreach sites, and 210 childcare sites. The YMCA is committed to improving the quality of life through programs and services which provide opportunities for people to reach their highest potential, develop a positive attitude of self and others, appreciate good health and fitness, acquire a value system, and maintain spiritual awareness that manifests itself in our daily lives.

YMCA of the Greater Houston Area Endowment Foundation (the Foundation) was incorporated in 1997 to furnish assistance and support to the charitable and educational undertakings of the YMCA.

<u>Basis of consolidation</u> – These financial statements include the consolidated assets, liabilities, net assets and activities of the YMCA and the Foundation (collectively the Association). All balances and transactions between the consolidated entities have been eliminated.

<u>Federal income tax status</u> – The YMCA and the Foundation are exempt from federal income taxes under §501(c)(3) of the Internal Revenue Code. The YMCA is classified as a public charity under §509(a)(2). The Foundation is classified as a public charity under §509(a)(3) as a Type I supporting organization.

<u>Cash concentration</u> – Bank deposits exceed the federally insured limit per depositor per institution.

<u>Pledges receivable</u> that are expected to be collected within one year are reported at net realizable value. Amounts expected to be collected in future years are discounted to estimate the present value of future cash flows. Discounts are computed using risk-free interest rates applicable to the years in which the promises are received. Amortization of discounts is included in contribution revenue.

Allowance for pledges receivable – An allowance for pledges receivable is provided when it is believed balances may not be collected in full. It is the Association's policy to write off receivables against the allowance when management determines the receivable will not be collected. The amount of loss on pledges recognized each period and the resulting adequacy of the allowance at the end of each period is determined using a combination of historical loss experience and individual account-by-account analysis of pledges receivable balances. It is possible that management's estimate regarding collectability will change in the near term resulting in a change in the carrying value of pledges receivable.

<u>Land and buildings held for sale</u> are reported at the lower of cost or market.

<u>Investments</u> in marketable debt and equity securities are reported at fair value. Investment return is reported in the statement of activities as an increase in unrestricted net assets unless the use of the income is limited by donor-imposed restrictions. Investment return whose use is restricted by the donor is reported as an increase in temporarily restricted net assets.

<u>Property and equipment</u> are reported at cost if purchased or at fair value at the date of gift if donated. Depreciation is calculated using the straight-line method over estimated useful lives of 3 to 50 years. The YMCA capitalizes additions and improvements that have a tangible future economic life and a cost of more than \$5,000.

<u>Derivative agreements</u> – The YMCA utilizes interest rate swap agreements to hedge interest rate exposures on debt. Interest rate swap agreements are recognized as assets or liabilities at fair value in the consolidated statements of financial position and changes in the fair value of the interest rate swap agreements are recognized as change in value of derivative agreements in the consolidated statements of activities.

<u>Bond issuance costs</u> represent costs incurred related to the issuance of debt and are amortized over the term of the debt. At August 31, 2017 and 2016, accumulated amortization of bond issuance costs is \$1,128,024 and \$928,117, respectively. Unamortized bond issuance costs are reported as a direct reduction of the related debt.

<u>Bond premium</u> is the excess of net proceeds, after expense, received upon issuance of debt over the amount repayable at its maturity. At August 31, 2017 and 2016, accumulated amortization of bond premium is \$1,437,788 and \$1,078,341, respectively. Unamortized premium costs are reported as a direct reduction of the related debt.

<u>Net asset classification</u> – Contributions, investment return, and the related net assets are classified based on the existence or absence of donor-imposed restrictions, as follows:

- *Unrestricted net assets* include those net assets whose use is not restricted by donor-imposed stipulations even though their use may be limited in other respects such as by contract or board designation.
- *Temporarily restricted net assets* include contributions and investment return restricted by the donor for specific purposes or time periods. When a purpose restriction is accomplished or a time restriction ends, temporarily restricted net assets are released to unrestricted net assets.
- *Permanently restricted net assets* include contributions that donors have restricted in perpetuity. Investment return may be expended to support the activities of the Association.

<u>Membership dues and fees</u> are recognized over the period of membership. Amounts received in advance are recorded as deferred revenue.

<u>Program fees and government grants and contracts</u> are recognized when the related services are provided. Amounts received but unearned are included in the consolidated statements of financial position as deferred revenue.

<u>Contributions</u> are recognized as revenue at fair value when an unconditional commitment is received from the donor. Contributions received with donor stipulations that limit their use are classified as restricted support. Conditional contributions are recognized in the same manner when the conditions are substantially met. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are classified as restricted support. Absent explicit donor stipulations about how long such assets must be maintained, the Association reports expirations of donor restrictions when the donated or acquired long-lived assets are placed in service.

<u>Donated goods and services</u> are recognized at fair value as contributions when an unconditional commitment is received from the donor. The related expense is recognized as the item is used. Contributions of services are recognized when services received (a) create or enhance nonfinancial assets or (b) require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation.

Advertising costs are expensed as incurred. The Association recognized advertising costs totaling approximately \$882,000 in 2017 and \$1,008,000 in 2016.

<u>Changes in net assets from operating activities</u> – The Association includes in its definition of operations all revenue and expenses that are an integral part of its program and supporting activities. Change in fair value of derivative agreement and loss on involuntary conversion are excluded from the changes in net assets from operating activities.

<u>Estimates</u> – Management must make estimates and assumptions to prepare financial statements in accordance with generally accepted accounting principles. These estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, the amounts reported as revenue and expenses, and the allocation of expenses among various functions. Actual results could vary from the estimates that were used.

Recent financial accounting pronouncements – In May 2014, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2014-09, Revenue from Contracts with Customers, which replaces most existing revenue recognition guidance for exchange transactions not specifically covered by other guidance. This ASU does not apply to non-exchange transactions such as contributions. The core principle of the new guidance is that an entity should recognize revenue in an amount that reflects the consideration to which it expects to be entitled in exchange for transferred goods or services and establishes a 5-step process to determine when

performance obligations are satisfied and revenue is recognized. The Association is required to adopt this ASU effective September 1, 2018 using an appropriate retrospective method. Management does not believe this ASU will have a significant impact on the financial statements.

In February 2016, the FASB issued ASU 2016-02, *Leases (Topic 842)*. Under this ASU, a lessee should recognize in the statement of financial position a lease liability and a lease asset representing its right to use the underlying asset for the term of the lease for both finance and operating leases. An entity may make an accounting policy election not to recognize lease assets and lease liabilities for leases with a term of 12 months or less. Recognition, measurement, and presentation of expenses and cash flows arising from a lease by a lessee have not changed significantly. Qualitative and quantitative disclosures are required by lessees and lessors to enable users of financial statements to assess the amount, timing and uncertainty of cash flows arising from leases. The ASU is effective for fiscal periods beginning after December 15, 2019. Management does not believe this ASU will have a significant impact on the financial statements.

In August 2016, the FASB issued ASU 2016-14, Not-for-Profit Entities (Topic 958): Presentation of Financial Statements of Not-for-Profit Entities. The amendments in this ASU are the first phase of changes aimed at providing more useful information to users of not-for-profit financial statements. Under this ASU, net assets will be presented in two classes: net assets with donor restrictions and net assets without donor restrictions and underwater endowments will be grouped with net assets with donor restrictions. New or enhanced disclosures will be required about the nature and composition of net assets, and the liquidity and availability of resources for general operating expenditures within one year of the balance sheet date. Expenses will be required to be presented by both nature and function and investment return will be presented net of external and direct internal investment expenses. The ASU is effective for fiscal periods beginning after December 15, 2017, but early adoption is permitted. Adoption of this ASU will impact the presentation and disclosures of the financial statements.

NOTE 2 – PLEDGES RECEIVABLE

Pledges receivable consist of the following:

	<u>2017</u>	<u>2016</u>
Pledges receivable Allowance for doubtful accounts Discount to net present value	\$ 6,525,649 (374,052) (214,893)	\$ 3,894,897 (239,833) (158,995)
Pledges receivable, net	\$ 5,936,704	\$ 3,496,069

Pledges receivable at August 31, 2017 are expected to be collected as follows:

2018 2019 2020 2021	\$ 2,965,875 1,085,409 1,001,409 779,242
2022 Total pledges receivable	\$ 693,714 6,525,649

In January 2006, the Association entered into a 46-year lease agreement for \$1 per year with the City of Alvin for the use of the land on which a YMCA facility is located. The estimated fair value of this agreement of approximately \$660,000 is recorded as a pledge receivable and is being amortized over the life of the lease. At August 31, 2017, the unamortized balance is \$603,761.

Conditional pledges receivable – At August 31, 2017, the Association has a \$2,000,000 conditional pledge receivable composed of \$500,000 in cash and land with an estimated fair value of \$1.5 million. The commitment is conditioned upon the Association developing a plan for a new Holcomb Family YMCA. This gift will be recognized as contribution revenue when the conditions are substantially met.

At August 31, 2017, the Association has a \$335,000 conditional pledge receivable to fund construction of a Miracle League project consisting of a playground, playing fields and other facilities. The commitment is conditioned upon the completion of construction of the project. This gift will be recognized as contribution revenue when the conditions are substantially met.

NOTE 3 – INVESTMENTS

Investments consist of the following:

		<u>2017</u>		<u>2016</u>
U. S. Treasury securities	\$	18,763,265	\$	10,072,893
Corporate bonds		18,397,170		6,299,942
Government agency securities		16,177,921		13,135,500
Common stock		6,049,998		6,075,452
Money market mutual funds		2,346,244		2,183,061
Exchange-traded funds		649,072		
Real estate investment trusts		396,227		
Real estate		11,001		11,001
Fixed-income bond mutual funds	_		_	27,321,172
Total investments	\$	62,790,898	\$	65,099,021

Investments at August 31, 2017 and 2016 include the underlying assets of split-interest agreements totaling approximately \$2,476,000 and \$2,377,000, respectively, for which the Foundation acts as trustee. Realized and unrealized gains and losses, interest and dividends from these investments, and payments to the beneficiaries are reflected as adjustments to the split-interest agreement liabilities reported in the consolidated statements of financial position (see Note 6).

Investments are exposed to various risks such as interest rate, market, and credit risks. Because of these risks, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the statements of financial position and statements of activities.

Investment return includes earnings on cash and bond proceeds held in trust and excludes the return on underlying assets of split-interest agreements held in trust. Investment return consists of the following:

	<u>2017</u>	<u>2016</u>
Interest and dividends Realized and unrealized gain (loss) Royalty income Investment management fees	\$ 1,813,158 (1,322,039) 2,941 (155,808)	2,934
Investment return on total investments Less: Interest and dividends allocated to split-interest agreements Net realized and unrealized gain allocated to split-interest agreements	338,252 (24,714) (90,884)	(, ,
Investment return, net	\$ 222,654	\$ 3,907,252

NOTE 4 – FAIR VALUE MEASUREMENTS

Generally accepted accounting principles require that certain assets and liabilities be reported at fair value and establish a hierarchy that prioritizes inputs used to measure fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The three levels of the fair value hierarchy are as follows:

• Level 1 – Inputs are unadjusted quoted prices in active markets for identical assets or liabilities that the reporting entity has the ability to access at the reporting date.

- Level 2 Inputs are other than quoted prices included in Level 1, which are either directly observable or can be derived from or corroborated by observable market data at the reporting date.
- Level 3 Inputs are not observable and are based on the reporting entity's assumptions about the inputs market participants would use in pricing the asset or liability.

Assets measured at fair value at August 31, 2017 are as follows:

		LEVEL 1		LEVEL 2	LEVEL 3		TOTAL
Investments: U. S. Treasury securities	\$	18,763,265				\$	18,763,265
Corporate bonds Government agency securities	Ψ .	10,7 00,2 00	\$	18,397,170 16,177,921		Ψ	18,397,170 16,177,921
Common stock: Domestic International Money market mutual funds Exchange-traded funds Real estate investment trusts		5,803,534 246,464 2,346,244 649,072 396,227					5,803,534 246,464 2,346,244 649,072 396,227
Total assets measured at fair value	\$ 2	28,204,806	\$	34,575,091	\$ 0	\$	62,779,897
Liabilities measured at fair value at August 3	1, 2017	7 are as follow	ws:				
		LEVEL 1		LEVEL 2	LEVEL 3		TOTAL
Derivative agreements	\$	0	\$	1,104,395	\$ 0	\$	1,104,395
Assets measured at fair value at August 31, 2	016 ar	e as follows:					
		LEVEL 1		LEVEL 2	LEVEL 3		TOTAL
Investments: U. S. Treasury securities Corporate bonds Government agency securities Common stock:	\$	10,072,893	\$	6,299,942 13,135,500		\$	10,072,893 6,299,942 13,135,500
Domestic International Money market mutual funds Fixed-income bond mutual funds		3,989,217 2,086,235 2,183,061 27,321,172				_	3,989,217 2,086,235 2,183,061 27,321,172
Total assets measured at fair value	\$ 4	45,652,578	\$	19,435,442	\$ 0	\$	65,088,020
Liabilities measured at fair value at August 3	1, 2016	6 are as follow	ws:				
		LEVEL 1		LEVEL 2	LEVEL 3		TOTAL
Derivative agreements	<u>\$</u>	0	\$	2,446,310	\$ 0	\$	2,446,310

Valuation methods used for assets and liabilities measured at fair value are as follows:

- *U. S. Treasury securities* are valued using prices obtained from active market maker and inter-dealer brokers on a daily basis.
- Corporate bonds and government agency securities are valued using prices obtained from independent quotation bureaus that use computerized valuation formulas which may include market-corroborated inputs for credit risk factors, interest rate and yield curves and broker quotes, to calculate fair values.

- Common stock, exchange-traded funds and real estate investment trusts are valued at the closing price reported on the active market on which the individual securities are traded.
- Mutual funds are valued at the reported net asset value.
- *Derivative agreements* are valued by using independent quotation bureau valuation models which include cash flow analysis, credit spread and benchmark rate curves.

These valuation methods may produce a fair value that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Association believes its valuation methods are appropriate, the use of different methods or assumptions could result in a different fair value measurement at the reporting date.

NOTE 5 – PROPERTY AND EQUIPMENT

Property and equipment consists of the following:

	<u>2017</u>	<u>2016</u>
Land	\$ 25,171,242	\$ 25,091,822
Buildings and improvements	250,253,307	252,456,156
Furniture and equipment	25,528,675	26,615,987
Vehicles	2,238,605	2,172,870
Construction in progress	5,475,857	4,909,452
Total property and equipment, at cost	308,667,686	311,246,287
Accumulated depreciation	(84,984,998)	(86,607,660)
Property and equipment, net	<u>\$ 223,682,688</u>	<u>\$ 224,638,627</u>

NOTE 6 – SPLIT-INTEREST AGREEMENTS

The Association's investments include deferred giving vehicles subject to split-interest agreements. Two different types of agreements currently are maintained: Charitable Remainder Unitrusts and a Pooled Income Fund.

Charitable Remainder Unitrusts are time-restricted contributions not available to the organization until after the death of the donor, who, while living, receives a specified payout based on a fixed percentage of the market value of the invested funds. The Pooled Income Fund represents donations that are combined with other contributions and the total pool of funds is invested in equity securities, corporate bonds, and U. S. Treasury and government agency securities. Contributors receive a pro-rata share of the actual ordinary income of the fund until their death, at which point the donor's share of the pool becomes available to the Association.

NOTE 7 – DERIVATIVE AGREEMENTS

The Association entered into interest rate swap agreements with banks that effectively converted its variable rate bonds to fixed rates. The terms of the interest rate swap agreements are as follows:

	NOTIONAL AMOUNT			FAIR VALUE			E	
<u>TERMS</u>		<u>2017</u>		<u>2016</u>		<u>2017</u>		<u>2016</u>
The Association receives 65.00% of the 3-month USD-LIBOR-BBA floating rate plus 190 basis points and pays 3.132%. Terminates February 15, 2020.	\$	17,495,000	\$	18,355,000	\$	(113,847)	\$	(336,623)
The Association receives 65.01% of the 3-month USD-LIBOR-BBA floating rate plus 135 basis points and pays 2.99%. Terminates March 1, 2026.		35,530,000		37,225,000		(990,548)	_	(2,109,687)
Total	\$	53,025,000	\$	55,580,000	\$	(1,104,395)	<u>\$</u>	(2,446,310)

NOTE 8 – BONDS PAYABLE

In February 2013, on behalf of the Association, the Harris County Cultural Education Facilities Finance Corporation issued four bonds in the aggregate principal amount of \$151,625,000 (Series 2013 Bonds), the proceeds of which were used to refund outstanding Harris County Health Facilities Development Corporation revenue bonds (Series 2008 Bonds), fund the cost of issuance of the Series 2013 Bonds, and fund a debt service reserve fund securing only the Series 2013A Bonds.

In February 2016, on behalf of the Association, the Harris County Cultural Education Facilities Finance Corporation issued bonds in the aggregate principal amount of \$78,765,000 (Series 2016 A and B Bonds), the proceeds of which were used to refund outstanding Harris County Cultural Education Facilities Finance Corporation variable rate revenue refunding bonds (Series 2013B, C and D Bonds) and fund a portion of the cost of issuance of the Series 2016 Bonds.

The interest rate on the Series 2013A Bond is a fixed rate of 5% at August 31, 2017. The interest rate of the Series 2016A Bonds is a fixed rate of 2.7% during the initial period, which extended through February 4, 2016. After February 4, 2016, the interest rate is determined by a remarketing agent. The interest rate was 2.7% at August 31, 2017 and 2016. The interest rate of the Series 2016B Bonds is 65.01% of 3-month LIBOR plus 1.35% during the initial period, which extends through March 1, 2026. The interest rate was 2.13% at August 31, 2017 and 1.79% at August 31, 2016. The initial rates on the Series 2016 Bonds will be adjusted for any downgrade in rating of the current long-term senior debt rating below Baa3. The bonds contain various covenants related to fiscal operations and financial performance, including limitations on additional borrowings. The Series 2013 and 2016 Bonds are redeemable upon demand by the bondholders.

Additionally, the Association is required to maintain a cash balance at the Bank of New York of \$5,670,000, which is reported as bond proceeds held in trust on the statement of financial position at August 31, 2017 and 2016.

Principal amounts due under each bond are as follows:

	SERIES 2013A		series 2016A	SERIES 2016B	<u>2017</u>	<u>2016</u>
Series 2013A Series 2016A Series 2016B	\$ 63,305,000	\$	37,025,000	\$ 35,530,000	\$ 63,305,000 37,025,000 35,530,000	\$ 64,530,000 38,365,000 37,225,000
Total bonds payable Bond premium – Series 2013 Bond issuance costs:	63,305,000 4,806,529		37,025,000	35,530,000	135,860,000 4,806,529	140,120,000 5,165,976
Series 2013 Series 2016	 (3,576,323)	_	(309,713)	 (297,208)	 (3,576,323) (606,921)	 (3,746,624) (636,527)
Bonds payable, net	\$ 64,535,206	\$	36,715,287	\$ 35,232,792	\$ 136,483,285	\$ 140,902,825

Bonds payable are due in the fiscal years ended August 31 as follows:

2018	\$	4,550,000
2019		4,710,000
2020		4,865,000
2021		5,035,000
2022		5,205,000
Thereafter	_1	11,495,000
Total bonds payable	<u>\$ 1</u>	35,860,000

Interest expense recognized and paid on bonds payable were approximately \$5,258,000 in 2017 and \$5,135,000 in 2016.

NOTE 9 – TEMPORARILY RESTRICTED NET ASSETS

Temporarily restricted net assets are available for the following purposes:

	<u>2017</u>		<u>2016</u>
Capital projects	\$ 5,009,752	\$	2,760,654
Time restricted for future periods	942,572		80,244
Tellepsen YMCA	632,183		1,063,414
Pooled income fund beneficiary interest	618,425		587,077
Accumulated earnings on general endowment available for operations	548,019		512,249
Disaster relief assistance	 71,756	_	
Total temporarily restricted net assets	\$ 7,822,707	\$	5,003,638

NOTE 10 – ENDOWMENTS

The Foundation was established to assist the YMCA in meeting its operating needs. The Board of Directors of the Foundation has interpreted the Texas Uniform Prudent Management of Institutional Funds Act (TUPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Foundation classifies the original value of gifts donated to the permanent endowment as permanently restricted net assets. The remaining portion of the donor-restricted endowment fund that is not classified as permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the Foundation in a manner consistent with the standard of prudence prescribed by TUPMIFA. In accordance with TUPMIFA, the Foundation considers the following factors in making a determination to appropriate accumulated donor-restricted endowment funds:

- General economic conditions
- The possible effect of inflation and deflation
- The expected total return from income and the appreciation of investments
- Other resources of the YMCA
- The investment policies of the Foundation

Endowment net asset composition as of August 31, 2017 is as follows:

	UNRESTRICTED	RESTRICTED	RESTRICTED	TOTAL				
Donor-restricted endowment funds Board-designated general endowment funds	\$ 7,386,946	\$ 1,798,627	\$ 1,471,107	\$ 3,269,734 7,386,946				
Endowment net assets	\$ 7,386,946	\$ 1,798,627	<u>\$ 1,471,107</u>	\$ 10,656,680				
Endowment net asset composition as of August 31, 2016 is as follows:								
	UNRESTRICTED	TEMPORARILY RESTRICTED	PERMANENTLY <u>RESTRICTED</u>	TOTAL				
Donor-restricted endowment funds Board-designated general endowment funds	<u>\$ 7,185,318</u>	\$ 2,162,740	\$ 1,371,107	\$ 3,533,847 7,185,318				
Endowment net assets	\$ 7,185,318	\$ 2,162,740	<u>\$ 1,371,107</u>	\$ 10,719,165				

Changes in endowment net assets are as follows:

	<u>U</u>	NRESTRICTED	EMPORARILY RESTRICTED	ERMANENTLY RESTRICTED	TOTAL
Endowment net assets, September 1, 2015	\$	6,713,635	\$ 1,015,782	\$ 1,371,107	\$ 9,100,524
Investment return: Interest and dividends Net realized and unrealized gain Investment management fees		139,125 379,245 (47,536)	 21,912 59,731 (7,487)		 161,037 438,976 (55,023)
Net investment return		470,834	 74,156		 544,990
Contributions and other additions		131,019	1,095,294		1,226,313
Expenses		(4,400)			(4,400)
Appropriation for distribution		(125,770)	 (22,492)	 	 (148,262)
Endowment net assets, August 31, 2016		7,185,318	 2,162,740	 1,371,107	 10,719,165
Investment return: Interest and dividends Net realized and unrealized gain Investment management fees		145,164 292,314 (40,399)	 21,974 44,249 (6,115)		 167,138 336,563 (46,514)
Net investment return	_	397,079	 60,108		 457,187
Contributions and other additions		93,396	300,116	100,000	493,512
Expenses		(153,421)			(153,421)
Appropriation for distribution		(135,426)	(24,337)		(159,763)
Transfer to affiliate	_		 (700,000)	 	 (700,000)
Endowment net assets, August 31, 2017	\$	7,386,946	\$ 1,798,627	\$ 1,471,107	\$ 10,656,680

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or TUPMIFA requires the Foundation to retain as a fund of perpetual duration. Deficiencies of this nature result from unfavorable market fluctuations and continued appropriations for certain programs that are deemed prudent by the Board of Directors of the Foundation and are reported in unrestricted net assets. There were no such deficiencies at August 31, 2017 and 2016.

Investment Policies and Strategy

The purpose of the Foundation is to provide an endowment fund that will support the YMCA for generations to come. The Foundation's strategic asset allocation is based on this long-term perspective.

The Foundation has adopted investment policies for endowment assets that attempt to maximize return within reasonable and prudent levels of risk determined from one or more asset allocation studies conducted from time to time, as well as to maintain the purchasing power of the current assets and all future contributions. Endowment assets include those assets of donor-restricted funds that the Foundation must hold in perpetuity or for a donor-specified period, as well as board-designated funds. Under this policy, as approved by the Board of Directors of the Foundation, the assets of the Foundation are invested in a manner that will seek to maintain an appropriate, diversified asset allocation based on a total return policy that is compatible with a flexible spending policy, while still having the potential to produce positive real returns.

Spending Policy

The Foundation has a policy of appropriating net investment return on the general fund toward operations and program delivery. The Foundation distributes 50% of the sum of net realized gains (losses), interest and dividends, less management fees as of the August 31st fiscal year for the upcoming fiscal year on all restricted and general funds with assets valued at or above \$10,000 as of the previous year-end date. If the sum of net realized gains (losses) and interest and dividends is less than zero, no distribution will be made. However, in the event that the YMCA is unable to fulfill their current mission, the Board of Directors of the Foundation may authorize distributions to meet the YMCA's objectives. These policies are consistent with the Foundation's objective to maintain the purchasing power of the investments held in perpetuity or for a specific term, as well as to provide additional real growth through new gifts and investment return.

NOTE 11 – GOVERNMENT GRANTS AND CONTRACTS

The Association is the recipient of government grants and contracts from various federal, state, and local agencies. Should these contracts not be renewed, a replacement for this source of support may not be forthcoming and related expenses would not be incurred. Government contract revenue includes the following:

	<u>2017</u>	<u>2016</u>
Federal grants and contracts:		
U. S. Department of Health and Human Services	\$ 15,777,522	\$ 9,492,272
U. S. Department of State	1,577,868	1,527,988
U. S. Department of Justice	307,946	257,612
U. S. Department of Homeland Security	161,894	128,132
Total federal grants and contracts	17,825,230	11,406,004
Colleges	131,826	285,982
School districts	83,514	48,661
County	141,075	131,856
Total government grants and contracts	<u>\$ 18,181,645</u>	<u>\$ 11,872,503</u>

The Association's government grants require fulfillment of certain conditions as set forth in grant contracts and are subject to review and audit by the awarding agencies. Such reviews and audits could result in the discovery of unallowable activities and unallowable costs. Consequently, any of the funding sources may, at their discretion, request reimbursement for expenses or return of funds as a result of non-compliance by the Association with the terms of the contracts. Management believes such disallowances, if any, would not be material to the Association's financial position or changes in net assets.

NOTE 12 – EMPLOYEE BENEFIT PLAN

The Association participates in a defined contribution retirement plan administered by the Young Men's Christian Association Retirement Fund. Employees may elect to participate following two years of service. The Association contributes 12% of the eligible employee's compensation into the plan. The Association contributed approximately \$3,338,000 and \$3,337,000 to this plan during the years ended August 31, 2017 and 2016, respectively.

NOTE 13 – LEASES

The Association leases certain office space and office equipment used in its operations. Operating lease payments for the years ended August 31, 2017 and 2016 were approximately \$331,000 and \$879,000, respectively.

As of August 31, 2017, the future minimum annual lease payments under these noncancellable operating leases are as follows:

2018	\$ 320,538
2019	326,007
2020	326,007
2021	 163,004
Total	\$ 1,135,556

NOTE 14 – INVOLUNTARY CONVERSION

Over twenty facilities experienced some degree of damage as a result of Hurricane Harvey. Although much of the damage was minor enough for the centers to only be closed for a few days, four centers experienced significant flooding and damage. Of those four, two will not reopen, although operations will continue in both of those communities in various capacities. The remaining two centers are currently under construction with anticipated openings this summer.

A loss on involuntary conversion of \$9,313,503 was recognized in fiscal year 2017 as a result of the impairment of the buildings and equipment. As of August 31, 2017, no potential insurance proceeds for repair and replacement of the facilities have been recognized.

NOTE 15 – SUBSEQUENT EVENTS

Management has evaluated subsequent events through February 6, 2018, which is the date that the financial statements were available for issuance. As a result of this evaluation, no events were identified that are required to be disclosed or would have a material impact on reported net assets or changes in net assets.

Consolidating Statement of Financial Position as of August 31, 2017

ASSETS	<u>YMCA</u>	<u>FOUNDATION</u>	ELIMINATIONS	CONSOLIDATED
Cash Accounts receivable	\$ 1,487,878 2,181,196	\$ 158,325		\$ 1,646,203 2,181,196
United Way allocation receivable	771,799			771,799
Operating pledges receivable, net	1,768,932			1,768,932
Prepaid expenses and other assets	1,196,264			1,196,264
Investments	52,171,964	10,618,934		62,790,898
Bond proceeds held in trust	5,670,000			5,670,000
Cash restricted for building construction	783,500			783,500
Pledges receivable restricted for building construction, net	4,167,772			4,167,772
Property and equipment, net	223,682,688			223,682,688
TOTAL ASSETS	<u>\$ 293,881,993</u>	<u>\$ 10,777,259</u>	<u>\$</u> 0	<u>\$ 304,659,252</u>
LIABILITIES AND NET ASSETS Liabilities:				
Accounts payable	\$ 4,354,894			\$ 4,354,894
Construction payable Accrued expenses	991,958 3,596,434			991,958 3,596,434
Funds held for others	12,616			12,616
Deferred revenue	3,053,401			3,053,401
Split-interest agreement liabilities	, ,	\$ 120,579		120,579
Derivative agreements	1,104,395			1,104,395
Bonds payable, net	136,483,285			136,483,285
Total liabilities	149,596,983	120,579		149,717,562
Net assets:				
Unrestricted	138,260,930	7,386,946		145,647,876
Temporarily restricted	6,024,080	1,798,627		7,822,707
Permanently restricted		1,471,107		1,471,107
Total net assets	144,285,010	10,656,680		154,941,690
TOTAL LIABILITIES AND NET ASSETS	<u>\$ 293,881,993</u>	<u>\$ 10,777,259</u>	<u>\$</u> 0	<u>\$ 304,659,252</u>

Consolidating Statement of Activities for the year ended August 31, 2017

	<u>YMCA</u>	FOUNDATION	<u>ELIMINATIONS</u>	CONSOLIDATED
OPERATING REVENUE:				
Membership dues and fees	\$ 60,082,824			\$ 60,082,824
Program fees	35,608,271			35,608,271
Government grants and contracts	18,181,645			18,181,645
Contributions	13,990,784	\$ 493,512		14,484,296
United Way allocation	2,700,589			2,700,589
Other grants and contracts	1,959,935			1,959,935
Special events	1,421,908			1,421,908
Direct donor benefit costs	(498,398)			(498,398)
Investment return, net	(74,770)	457,187	\$ (159,763)	222,654
Net gain on sale of property and equipment	1,305,942			1,305,942
Other income	631,332	<u> </u>	(151,921)	479,411
Total operating revenue	135,310,062	950,699	(311,684)	135,949,077
OPERATING EXPENSES:				
Program services:				
Healthy Living	58,990,451	159,763	(159,763)	58,990,451
Youth Development	34,063,647			34,063,647
Social Responsibility	23,147,416			23,147,416
Total program services	116,201,514	159,763	(159,763)	116,201,514
Management and general	13,610,791	12,943	(11,443)	13,612,291
Fundraising	1,983,794	140,478	(140,478)	1,983,794
Total operating expenses	131,796,099	313,184	(311,684)	131,797,599
Changes in net assets from operating activities	3,513,963	637,515	0	4,151,478
Change in value of derivative agreements	1,341,915			1,341,915
Loss on involuntary conversion	(9,313,503)			(9,313,503)
Transfer (to) from affiliates	700,000	(700,000)		
CHANGES IN NET ASSETS	(3,757,625)	(62,485)	0	(3,820,110)
Net assets, beginning of year	148,042,635	10,719,165		158,761,800
Net assets, end of year	<u>\$ 144,285,010</u>	\$ 10,656,680	<u>\$</u> 0	<u>\$ 154,941,690</u>